



St. Mary Orthodox Christian Church (Wichita, KS) - Financial Overview and SROI: 2019-2024 and 2025 Budget

The Financial Overviews are educational tools for leadership and community learning. **Step #1:** Analyze five years of historical and budget data to extract key lessons learned. **Step #2:** Build an ambitious, achievable five-year Financial Overview with projections, and compare results to both budgets and prior projections.

	Actual						Budget	Change		Incremental	Comparison to Benchmark		
	2019	2020	2021	2022	2023	2024	2025	2019-2024	2024-2025	2025	Benchmark	% of Benchmark	Difference
Social Value	\$2,580,000	\$2,500,000	\$2,280,000	\$2,240,000	\$2,360,000	\$2,460,000	\$2,700,000	-\$120,000	\$240,000		\$2,460,000	100%	\$0
SROI (Social Return on Investment)	9.5x	9.3x	8.5x	7.2x	7.5x	7.3x	7.1x	-2.2x	-0.2x	5.7x	7.3x	100%	0.0x
SROA (Social Return on Fin. Assets)	7.4x	10.5x	7.7x	8.6x	9.2x	11.0x	11.4x	3.7x	0.4x	17.6x	11.0x	100%	0.0x

Balance Sheet	Actual						Budget	2019 to 2024			2024 to 2025 Budget	
	2019	2020	2021	2022	2023	2024	2025	\$ Change	% Change	CAGR	\$ Change	% Change
Financial Assets	\$348,930	\$238,837	\$295,586	\$261,126	\$257,884	\$222,654	\$236,308	-\$126,276	-36%	-9%	\$13,654	6%
Non-Financial Assets	\$2,318,943	\$2,439,540	\$2,459,406	\$2,516,999	\$2,530,505	\$2,542,770	\$2,542,770	\$223,827	10%	2%	\$0	0%
Total Assets	\$2,667,874	\$2,678,377	\$2,754,992	\$2,778,125	\$2,788,389	\$2,765,424	\$2,779,078	\$97,550	4%	1%	\$13,654	0%
Financial Debts	\$0	\$22,900	\$0	\$0	\$0	\$0	\$0	\$0	0%	0%	\$0	0%
Non-Financial Debts	\$6,172	\$945	\$3,285	\$958	\$1,018	\$1,507	\$25,000	-\$4,665	-76%	-25%	\$23,493	0%
Total Debts	\$6,172	\$23,845	\$3,285	\$958	\$1,018	\$1,507	\$25,000	-\$4,665	-76%	-25%	\$23,493	1559%
Net Worth	\$2,661,702	\$2,654,532	\$2,751,707	\$2,777,167	\$2,787,370	\$2,763,917	\$2,754,078	\$102,215	4%	1%	-\$9,839	0%

		Actual					Budget	2019 to 2024			2024 to 2025 Budget		
		2019	2020	2021	2022	2023	2024	2025	\$ Change	% Change	CAGR	\$ Change	% Change
Income Statement													
Income:													
Church Related - CR (a)		\$256,046	\$230,319	\$261,945	\$285,924	\$269,905	\$261,153	\$269,708	\$5,107	2%	0%	\$8,555	3%
Non-Church Related (b)		\$52,989	\$30,421	\$102,473	\$50,424	\$53,023	\$52,200	\$99,100	-\$789	-1%	0%	\$46,900	90%
Total Income		\$309,035	\$260,740	\$364,418	\$336,348	\$322,928	\$313,353	\$368,808	\$4,318	1%	0%	\$55,455	18%
Total Spending		\$271,044	\$267,909	\$267,243	\$310,888	\$312,725	\$336,806	\$378,647	\$65,762	24%	4%	\$41,840	12%
Net Income / Loss		\$37,991	-\$7,169	\$97,175	\$25,460	\$10,203	-\$23,453	-\$9,839	-\$61,444	-162%	n.m.	\$13,615	-58%
CR % of Total Income		83%	88%	72%	85%	84%	83%	73%					

Per Faithful and Members

Church Related Income:												
Per Faithful	\$1,985	\$1,843	\$2,298	\$2,553	\$2,287	\$2,123	\$1,998	\$138	7%	1%		
Per Member	\$1,255	\$1,135	\$1,290	\$1,408	\$1,267	\$1,286	\$1,284	-\$31	2%	0%		
Total Spending:												
Per Faithful	\$2,101	\$2,143	\$2,344	\$2,776	\$2,650	\$2,738	\$2,805	\$637	30%	5%		
Per Member	\$1,329	\$1,320	\$1,316	\$1,531	\$1,468	\$1,659	\$1,803	\$330	25%	5%		
Financial Assets:												
Per Faithful	\$2,705	\$1,911	\$2,593	\$2,331	\$2,185	\$1,810	\$1,750	-\$895	-33%	-8%		
Per Member	\$1,710	\$1,177	\$1,456	\$1,286	\$1,211	\$1,097	\$1,125	-\$614	-36%	-9%		
								# Change	% Change	CAGR		
Number of Faithful	129	125	114	112	118	123	135	-6	-5%	-1%		
Number of Members	204	203	203	213	213	203	210	-1	0%	0%		
Capacity	190	190	190	190	190	190	190	0	0%	0%		
Faithful % of Members	63%	62%	56%	55%	55%	61%	64%	-3 pps.	-4%	-1%		
Faithful % of Capacity	68%	66%	60%	59%	62%	65%	71%	-3 pps.	-5%	-1%		

Comparison to Benchmark		
Benchmark	% of Benchmark	Difference
\$2,123	100%	\$0
\$1,286	100%	\$0
\$2,738	100%	\$0
\$1,659	100%	\$0
\$1,810	100%	\$0
\$1,097	100%	\$0
123	100%	0
203	100%	0
190	100%	0
61%	100%	0 pps.
65%	100%	0 pps.

Notes:

(a) Includes stewardship givings, donations, and sacraments. (b) Includes fundraising events, financial income, e.g. interest income and financial gains and losses, and rental income. (c) CAGR: Compound annual growth rate; n.a.: not available; n.m.: not meaningful. (d) For additional information on SROI, see Khachkar Studios Briefing Packet #6.